

# Governing marine protected areas: social-ecological resilience through institutional diversity

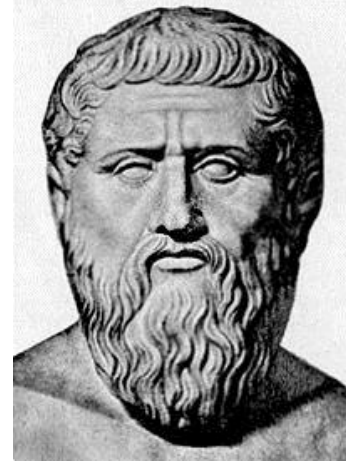
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#GoverningMPAs



**UCL**

Governance = *steer* of people and the society they constitute in order to achieve strategic collective objectives



Plato, 360 BC

Resilience = capacity for stability in the face of potentially perturbing forces, *eg* climate change, population growth, globalisation

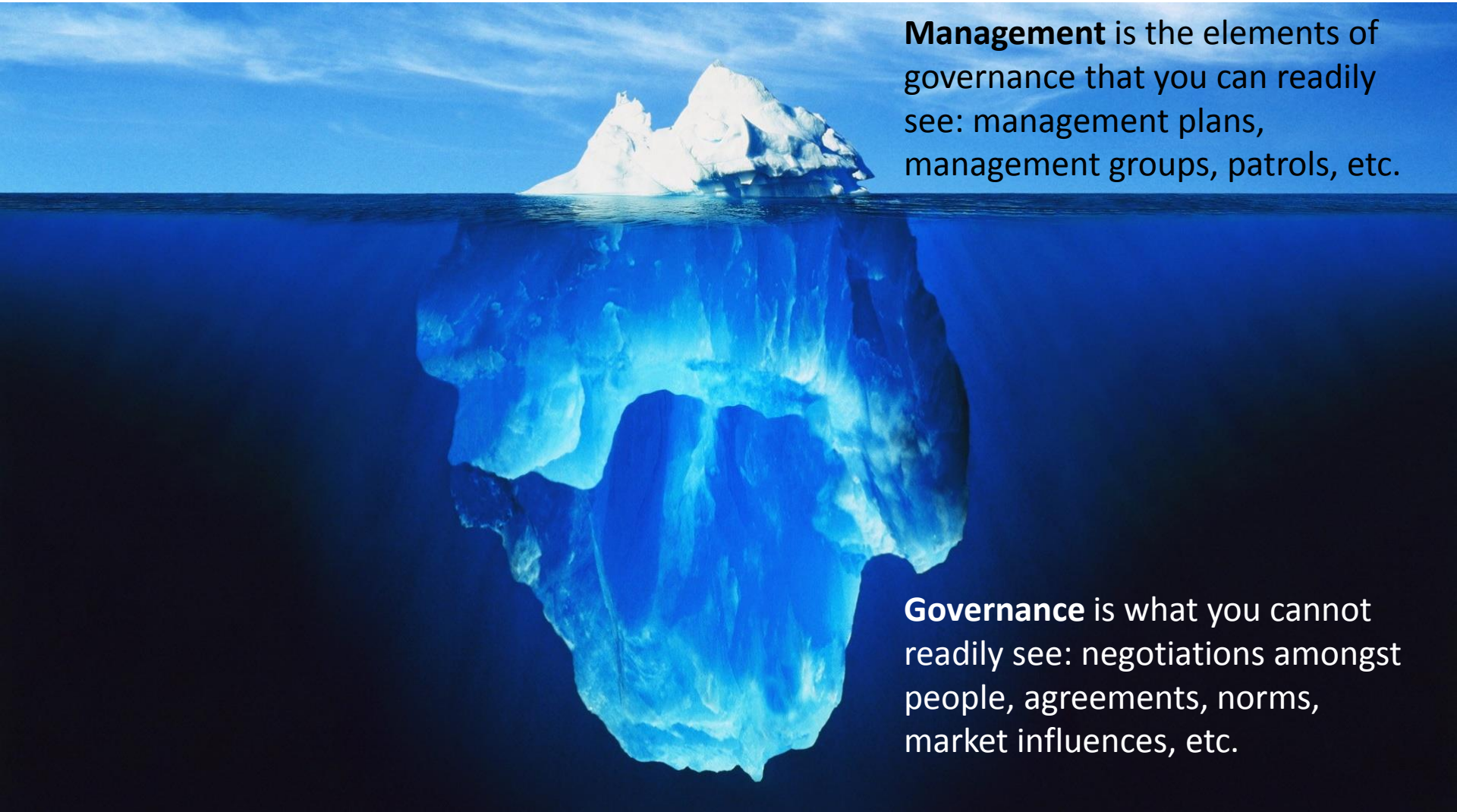
**Where should the '*steer*' towards resilient social and ecological systems come from?**

**State control** – government and law

**Market forces** – capitalism and economies

**Public interests** – people and civil society

# Management and governance: there is no difference!



**Management** is the elements of governance that you can readily see: management plans, management groups, patrols, etc.

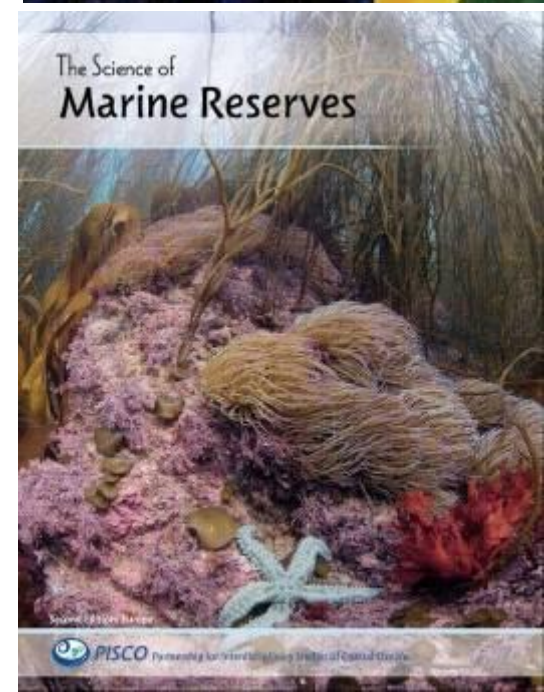
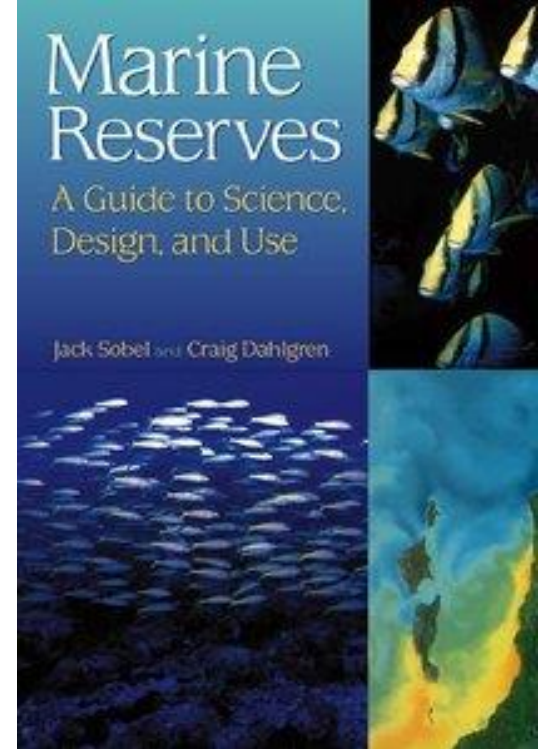
**Governance** is what you cannot readily see: negotiations amongst people, agreements, norms, market influences, etc.

Marine protected areas (MPAs) are an ideal vehicle for exploring the effectiveness of different governance approaches in promoting social-ecological resilience

The need for MPAs to address growing concerns & achieve conservation objectives is now *quite* widely accepted

Debates are moving on to how we can design networks of MPAs, and the knowledge-base and guidance is rapidly developing

Also a need to develop knowledge-base and guidance on how to **effectively** manage or **govern** MPAs



# Co-management is the recommended approach

## IUCN MPA Guidance

Combine top-down & bottom-up approaches

*“design and management of MPAs must be both top-down and bottom-up”*  
(Kelleher 1999)

## IUCN MPA Network Guidance (2008)

Recommends both top-down & bottom-up approaches

World Commission on Protected Areas (WCPA)

## Guidelines for Marine Protected Areas

Edited and coordinated by Gáinne Kelleher

Adrian Phillips, Series Editor



Best Practice Protected Area Guidelines Series No. 3



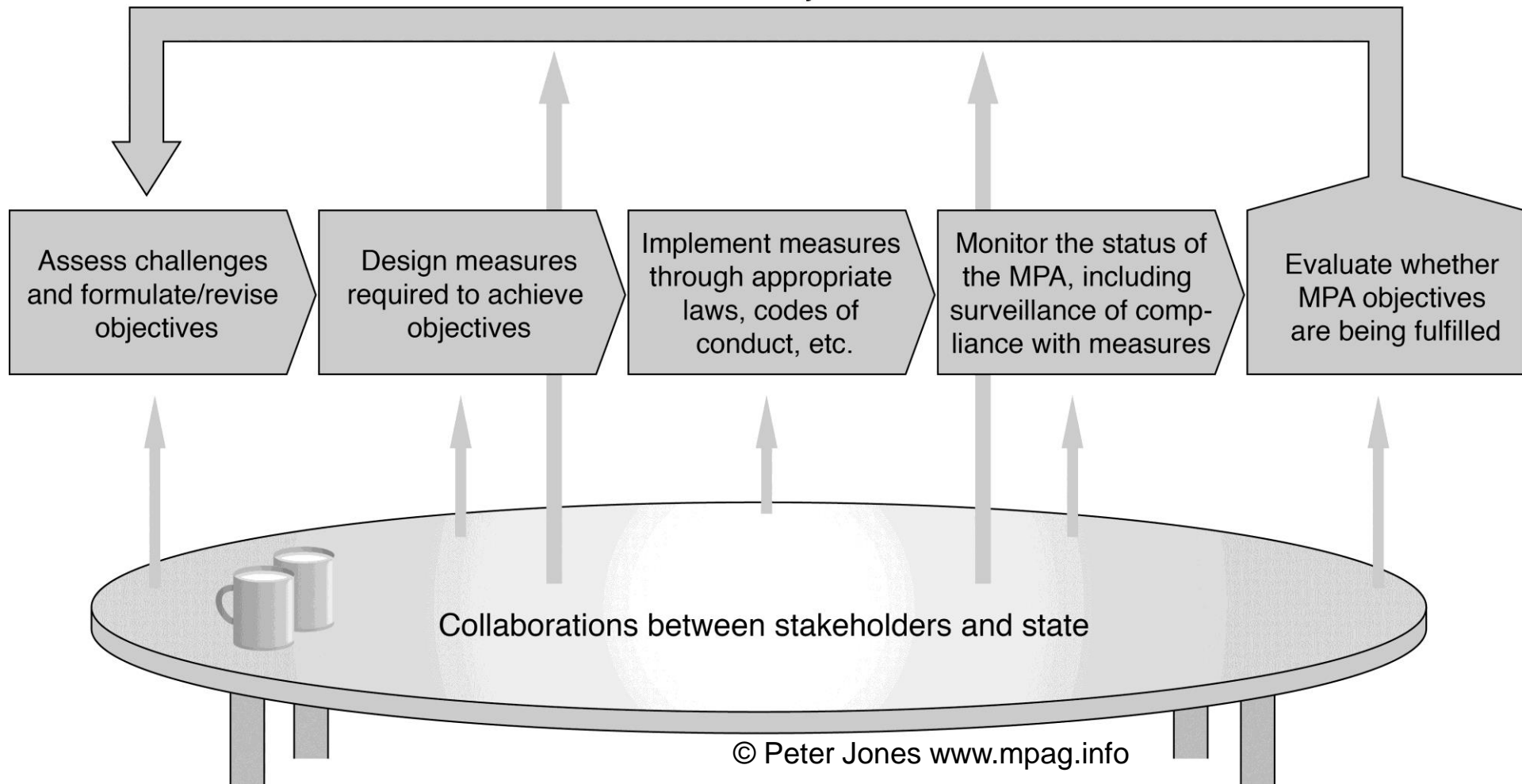
Establishing Resilient  
Marine Protected Area  
Networks – Making It  
Happen

Full Technical Version, including Ecological,  
Social and Governance Considerations, as well  
as Case Studies

2008

# Adaptive co-management considered by many to be way forward

Feedback & adjustment

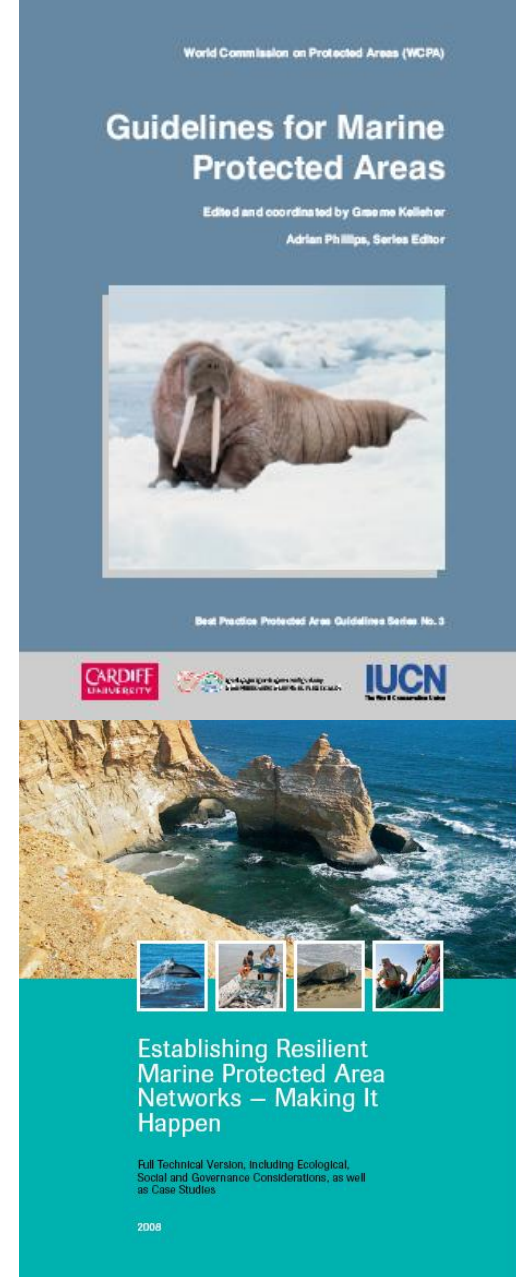


Too simplistic and linear to provide guidance on the **complex interactions** between stakeholders and the state in governance processes, **including the diversity of different priorities & values**

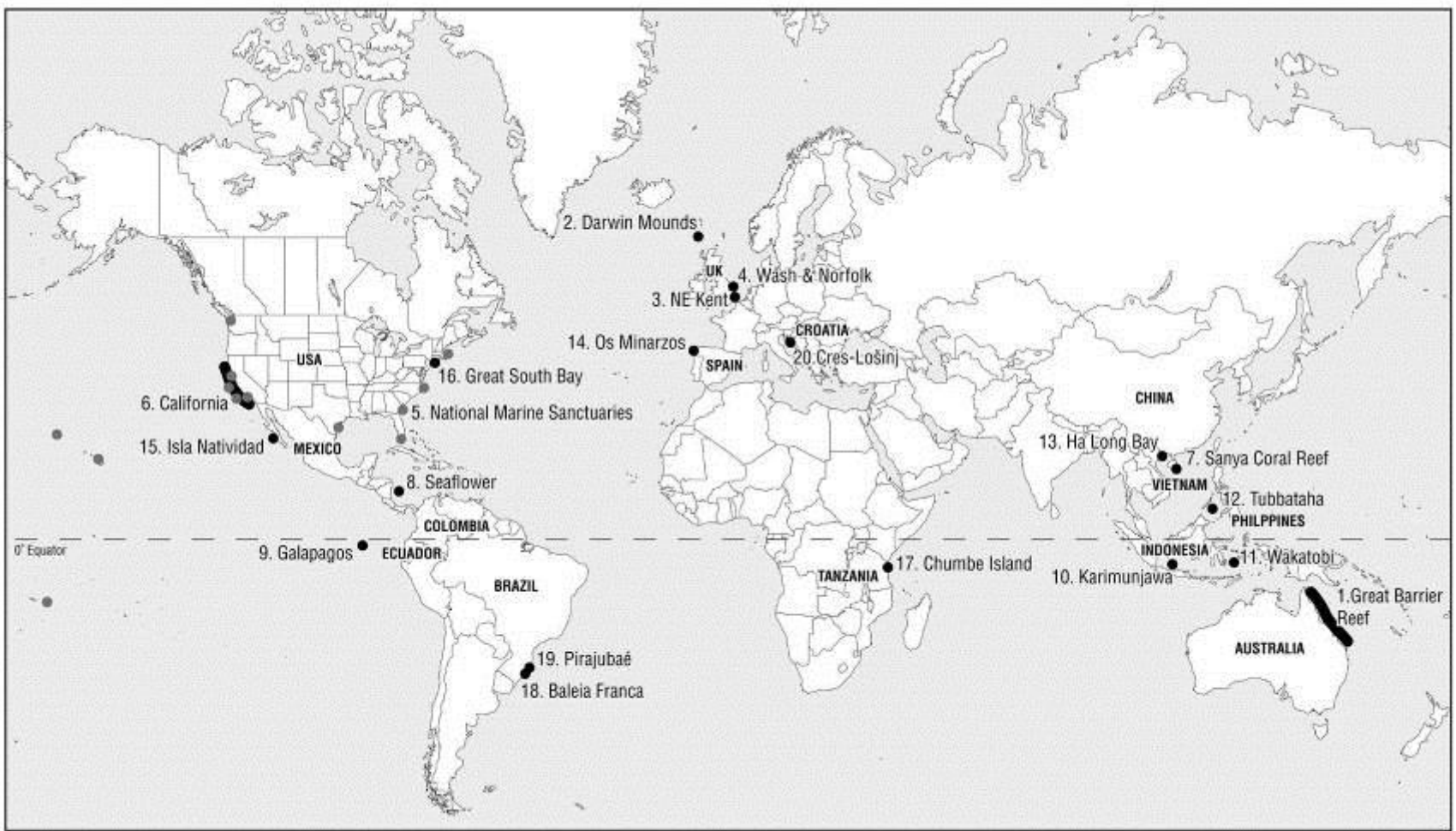
So what does

*“design and management of MPAs must be both top-down and bottom-up”* (Kelleher 1999) actually mean in practice?

Recognising governance complexity and diversity, this is the key question that the MPA governance project aims to address, initially through 20 case studies



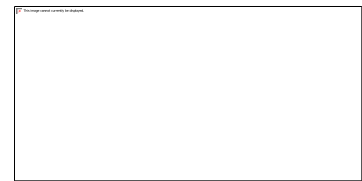


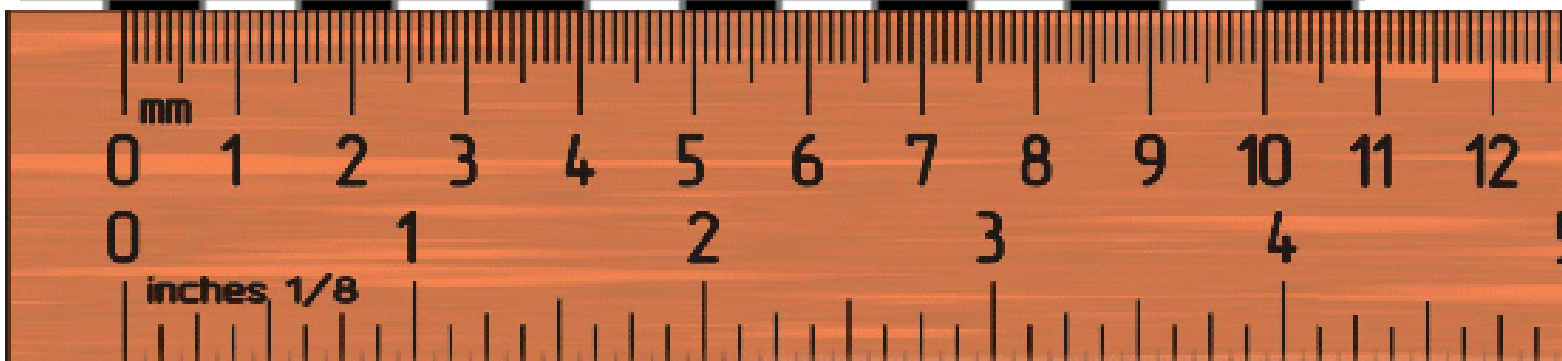
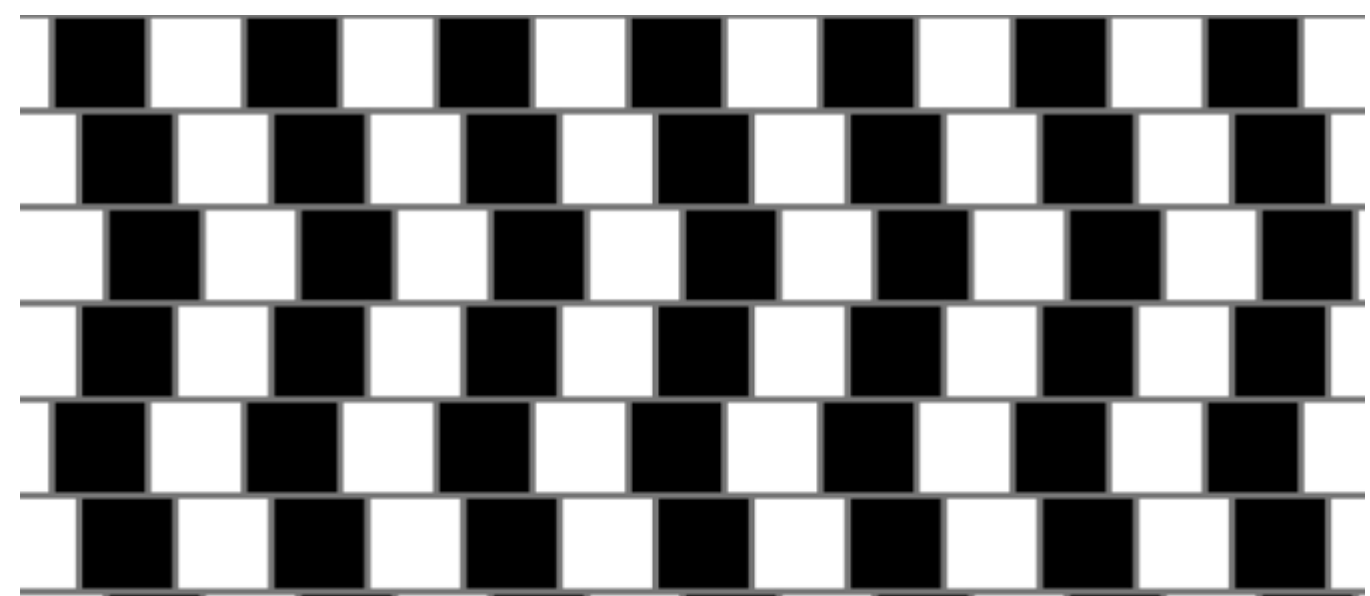


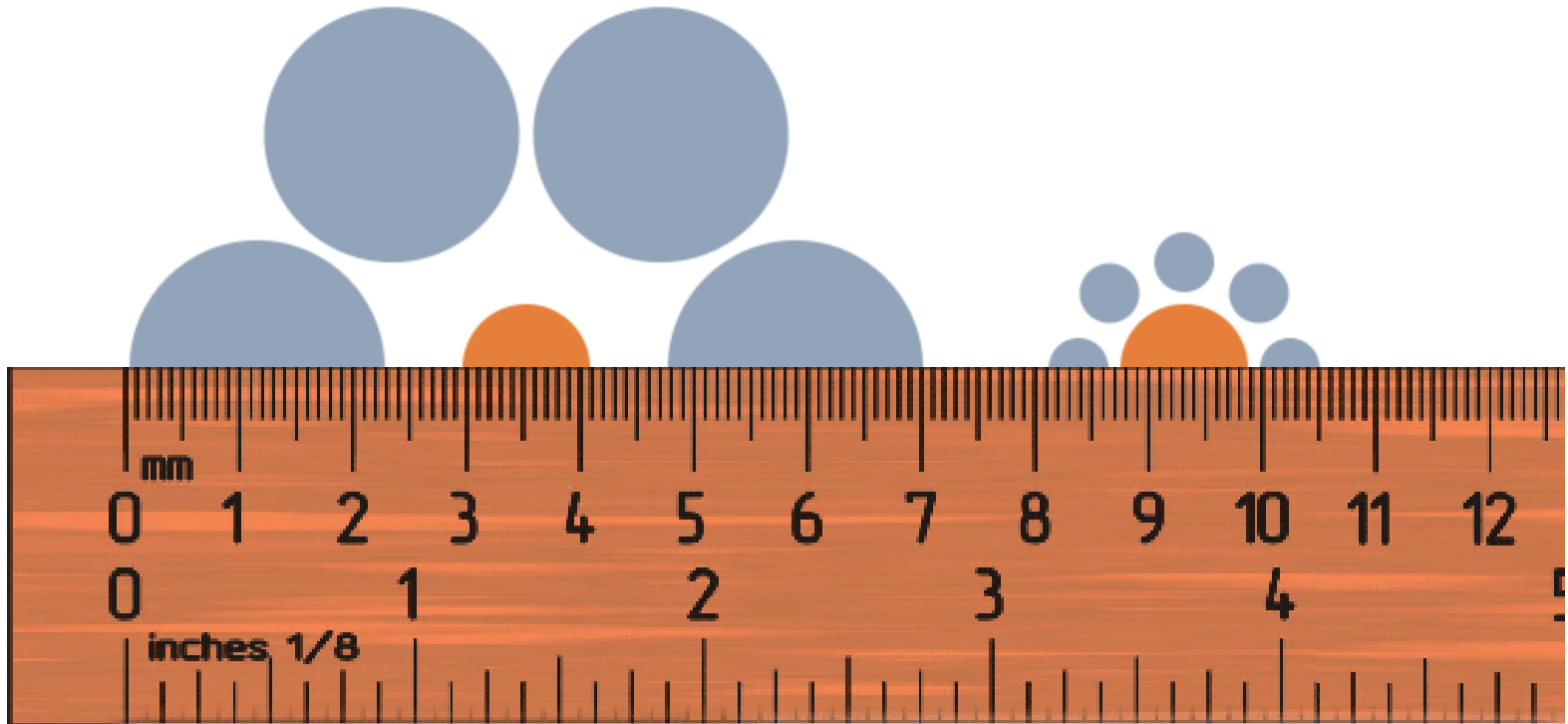
- 1: Great Barrier Reef Marine Park    2: Darwin Mounds Marine Special Area for Conservation  
 3: North East Kent European Marine Site    4: Wash & North Norfolk Coast European Marine Site  
 5: National Marine Sanctuaries (a network of MPAs with locations shown in grey colour)  
 6: California MPAs under the MLPA    7: Sanya Coral Reef National Marine Nature Reserve  
 8: Seaflower MPA    9: Galápagos Marine Reserve    10: Karimunjawa Marine National Park  
 11: Wakatobi National Park    12: Tubbataha Reefs Natural Park    13: Ha Long Bay World Heritage Site  
 14: Os Minarzos Marine Reserve    15: Isla Natividad MPA    16: Great South Bay Marine Conservation Area  
 17: Chumbe Island Coral Park    18: Baleia Franca Environmental Protection Area  
 19: Pirajubaé Marine Extractive Reserve.    20: Cres-Lošinj Special Zoological Reserve



MPAG workshop  
12-16 Oct 2009  
Mali-Lošinj  
Croatia







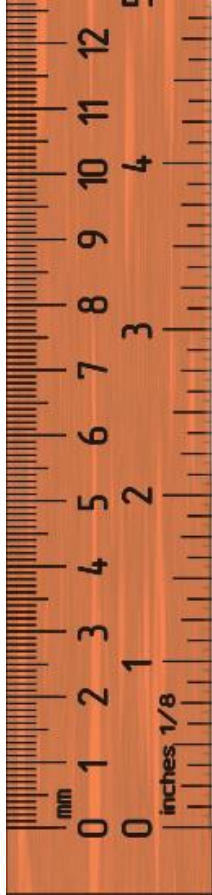
# MPAG analytical framework [[full outline](#)]

- Context including metrics: per capita GDP and growth rate, HDI, state capacity, population below poverty line, unemployment rate
- Objectives
- Driving Forces/Conflicts
- Governance Framework/Approach
- **Effectiveness (0-5)**
- Incentives **employed & needed:**

**Economic**  
**Interpretative**  
**Knowledge**  
**Legal**  
**Participative**

*: how incentives interact and are **combined***

- Cross cutting themes: role of leadership, role of NGOs, equity issues



# Case studies assigned to one of five 'governance approach' categories

Approach I - **government-led** (6 case studies)

Great Barrier Reef (Australia); Darwin Mounds, NE Kent; Wash/Norfolk Coast; (UK); National Marine Sanctuaries; California MPAs (US)

Approach II - **decentralised governance** (7 case studies)

Sanya (China); Seaflower (Columbia), Galapagos (Ecuador); Karimunjawa; Wakatobi (Indonesia); Tubbataha (Philippines); Ha Long Bay (Vietnam)

# Case studies assigned to one of five 'governance approach' categories

Approach III - **community-led** (2 case studies)  
Os Minarzos (Spain); Isla Natividad (Mexico)

Approach IV - **private-led** (2 case studies)  
Great South Bay (US); Chumbe (Tanzania)

Approach V – **ineffective** (3 case studies)  
Baleia Franca; Pirujabaé (Brazil); Cres-Lošinj (Croatia)

Another 22 case studies since undertaken

Economic incentives: using economic and property rights approaches to promote the fulfilment of MPA objectives (10)

Interpretative incentives: promoting awareness of the conservation features of the MPA, the related objectives for conserving them, the policies for achieving these objectives and support for related measures (3)

Knowledge incentives: respecting and promoting the use of different sources of knowledge to better inform MPA decisions (3)

Legal incentives: use of relevant laws, regulations etc. as a source of 'state steer' to promote compliance with decisions and thereby the achievement of MPA obligations (10)

Participative incentives: providing for users, communities and other interest groups to participate in and influence MPA decision-making that may potentially affect them, in order to promote their 'ownership' of the MPA and thereby their potential to cooperate in implementation of decisions (10)



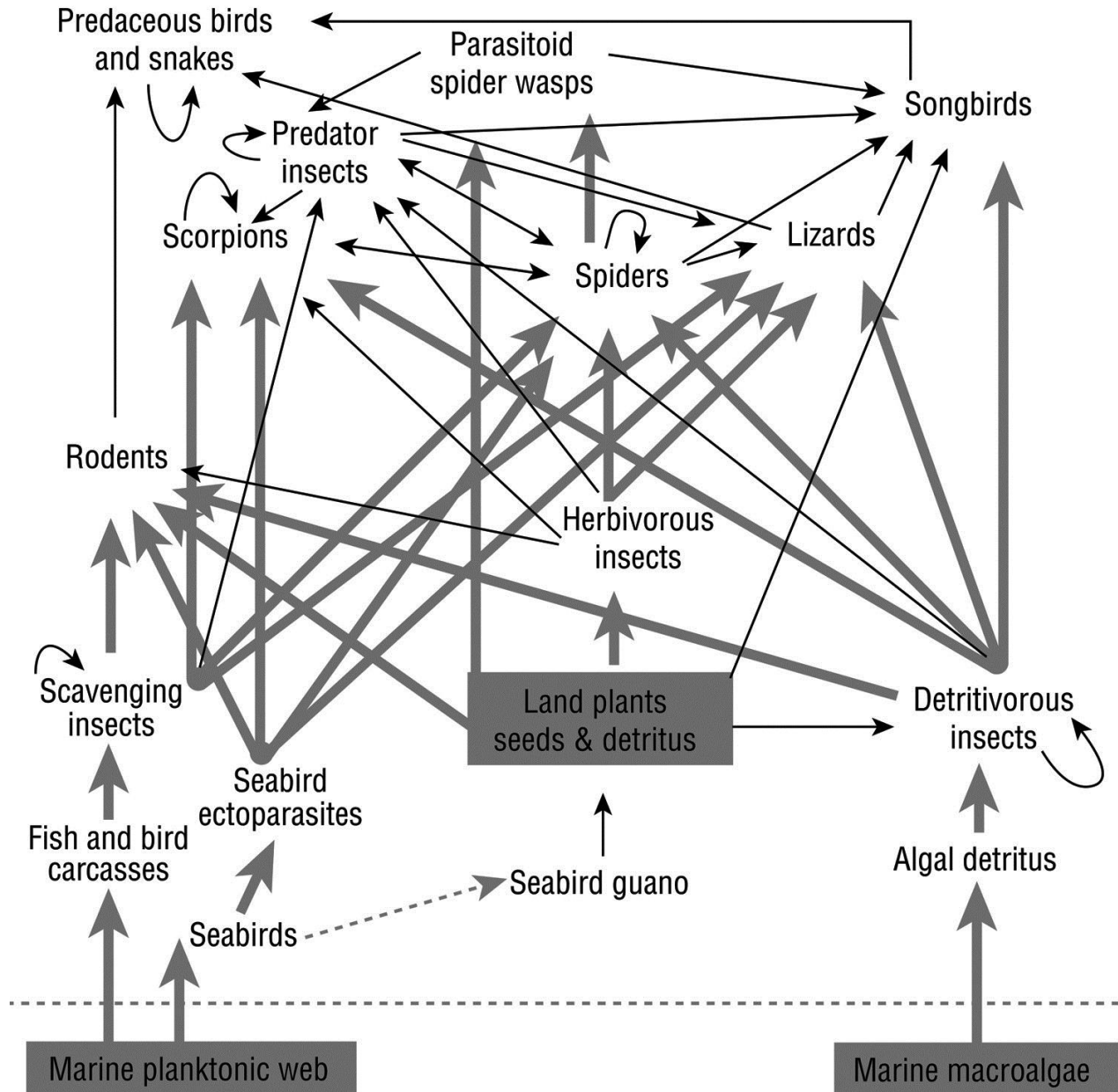


Mike Markovina/Marine Photobank

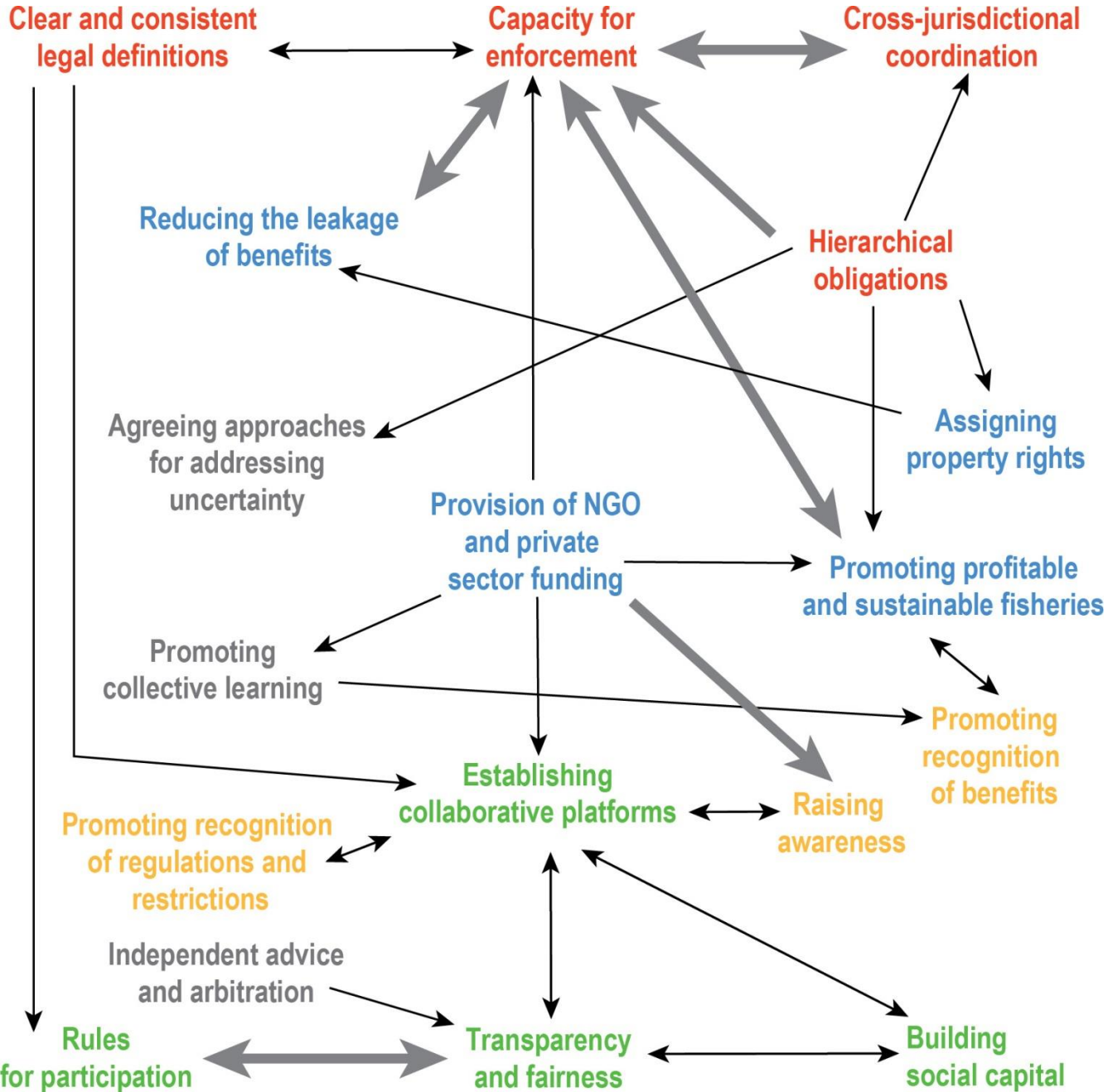


James Cervino

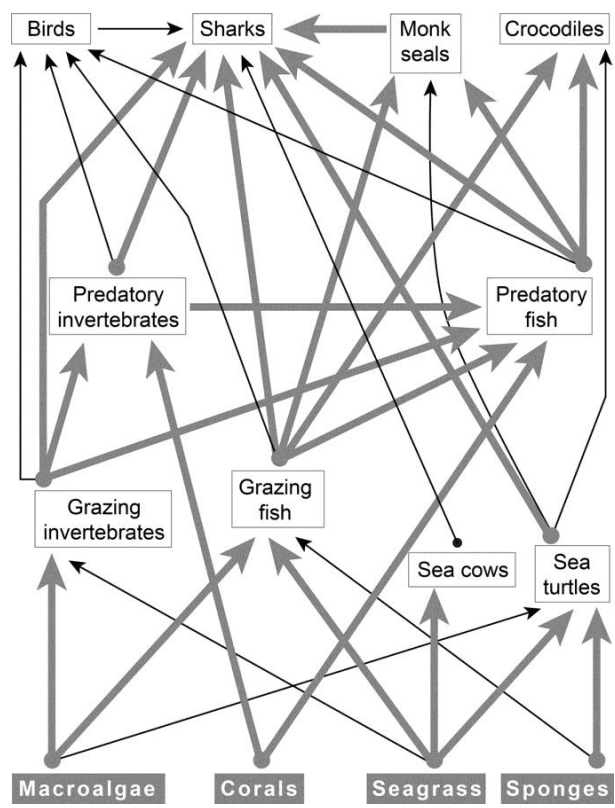
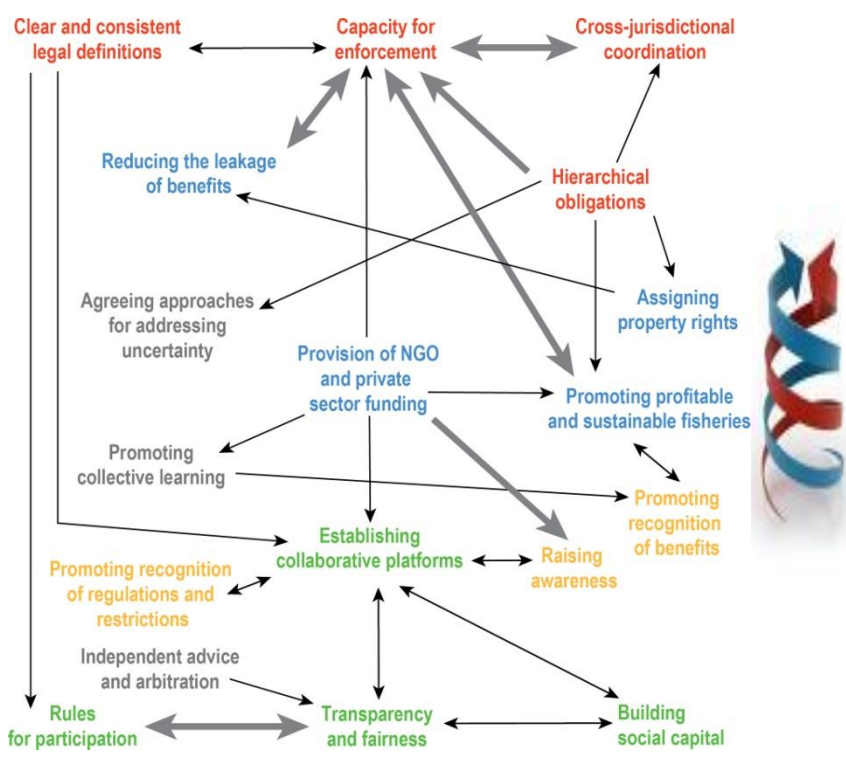
# What key attribute confers stability in ecosystems?



# What key attribute confers stability in governance systems?



Incentive diversity → more resilient governance framework → increased effectiveness of MPA → increased biodiversity → more resilient ecosystem → increased ecosystem services: fish catches, tourism, coastal defence, etc → more resilient social system → **increased resilience of social-ecological system**



Jackson et al (2001) *Science*, 293, 629-638

## **Great Barrier Reef Marine Park (Australia)**

Uncertain whether declines in fish populations and/or terrestrial runoff exacerbating crown of thorns starfish outbreaks;

No-take zones (NTZs) area increased on a precautionary basis;

Recoveries in health of NTZs make them more resilient: fewer starfish outbreaks than fished areas leading to higher coral cover.

## **Isla Natividad (Mexico)**

Relatively large body size & high egg production of abalone populations in NTZs conferred resilience to anoxia episodes related to ocean warming: increased survival and recovery rate;

Larval export promoted replenishment of populations in fished areas

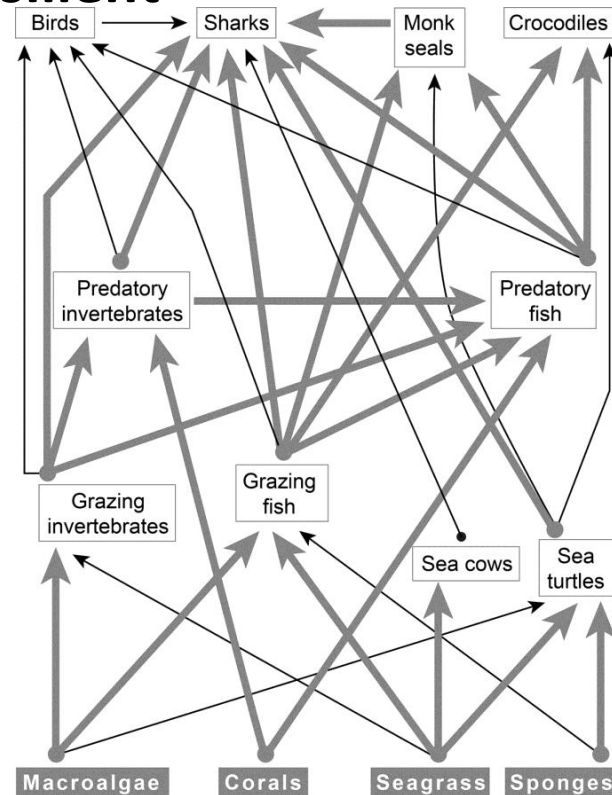
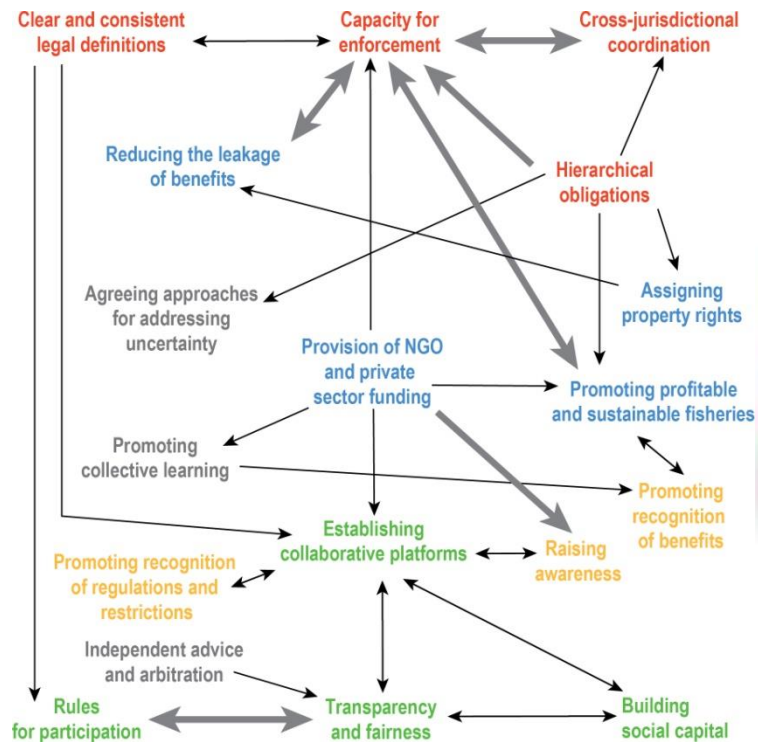
## **Chumbe (Tanzania)**

Coral reefs in no-take MPA less impacted by coral bleaching and recovered sooner: considered most resilient in Western Indian Ocean

In the face of strong driving forces, the combined use of a diversity of inter-connected incentives makes MPA governance frameworks more resilient.

Resilience in MPA governance frameworks is therefore **woven by complex webs connecting incentives from all five categories**

... but **without strong legal incentives to reinforce the MPA governance framework, it will not be resilient**



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# Governing Marine Protected Areas

Resilience through Diversity



Peter J.S. Jones

earthscan  
from Routledge

Systematic way of '**deconstructing**' MPA governance into different categories of incentives and governance approaches

MPAG analysis framework can be applied on a **meta-analysis** basis to a larger sample of MPA case studies

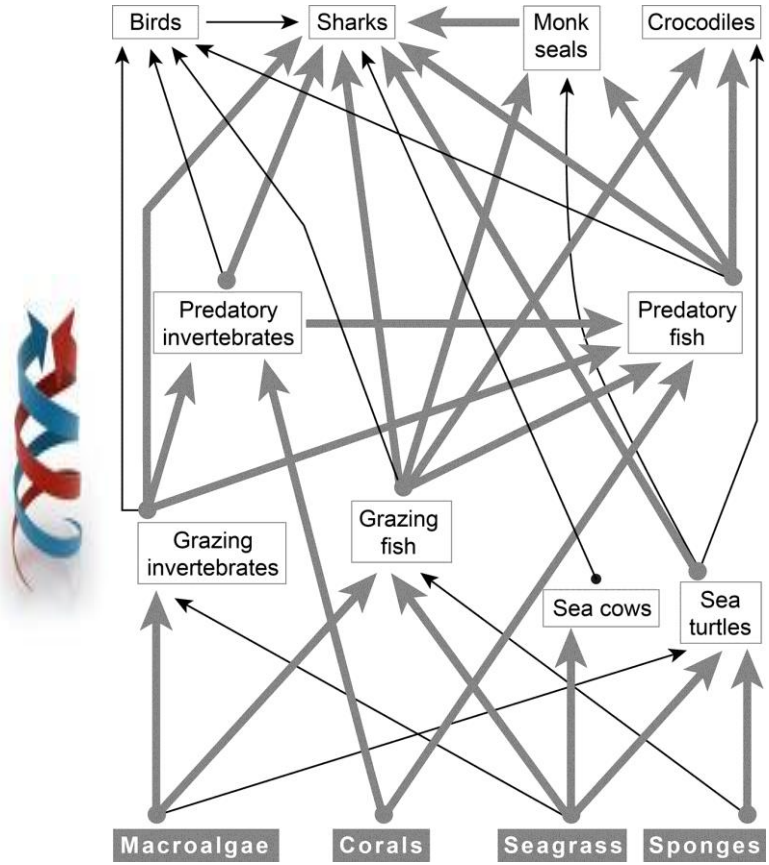
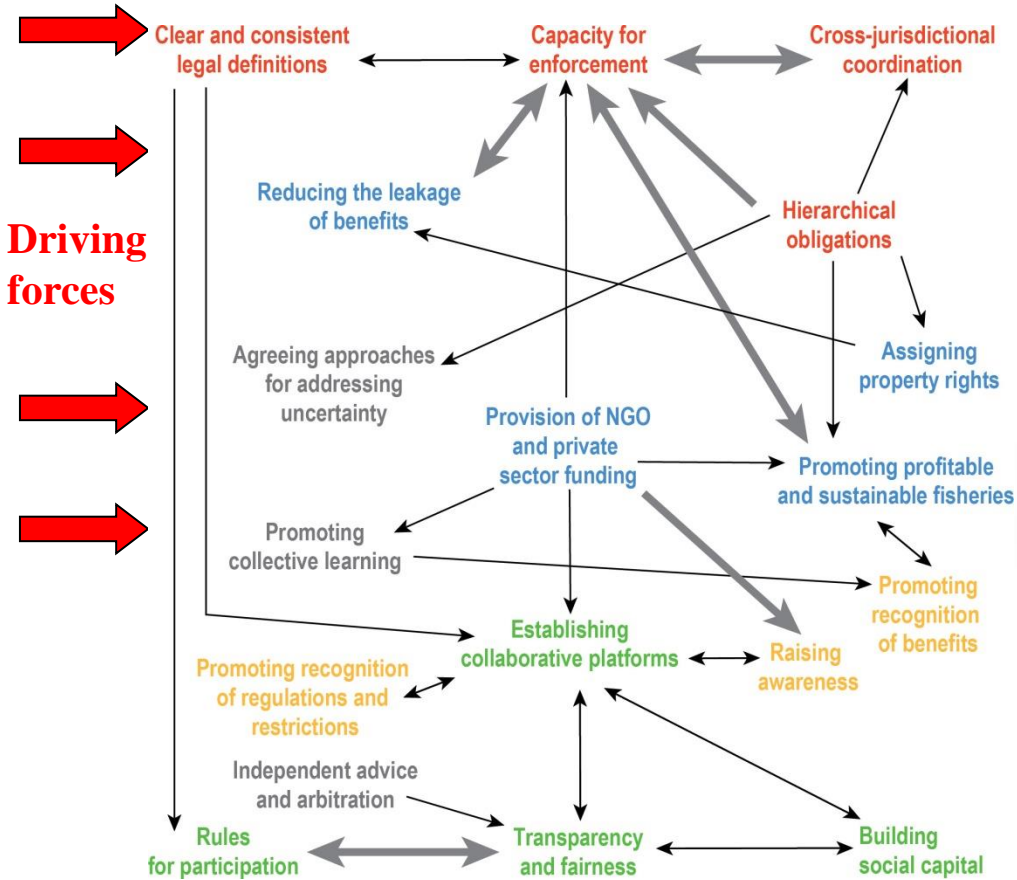
**Guidance** for assessing governance issues in any given MPA and transferring 'good practice'

**More realistic** theoretical and empirical framework for studies related to wider natural resource governance

Published February 2014

[tinyurl.com/GoverningMPAs](http://tinyurl.com/GoverningMPAs)

# Diversity is the key to resilience, both of species in ecosystems and incentives in governance systems



Jackson et al (2001) *Science*, 293, 629-638

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